

# THE ROADMAP TO NORWAY'S ARCTIC POLICY

## SARiNOR MAIN FINDINGS

Baltimore 2017 April 19<sup>th</sup>  
Tor Husjord

# Arctic Mayday



# The Roadmap to Norway's Arctic Policy



## Content:

- Why focus on Search and Rescue
- Vision and goal
- Project organization and contributors
- Main findings and recommendations
- SARiNOR 2
- SARiNOR 3 (application)





# Norwegian Governmental Arctic Policy (2012)



*“The Government will ensure Norway’s capability to exercise SAR within own and neighbouring SAR areas by maintaining and improving the capacity to conduct search and rescue”*

*“All parties and their organizations have a responsibility to focus on reducing the risk for an accident and systematically handle own incidents in polar waters”*

*“The government want transparency about the challenges and contribute to development of knowledge and experience transfer”*

# The SAR-Agreement, Arctic Council 2011

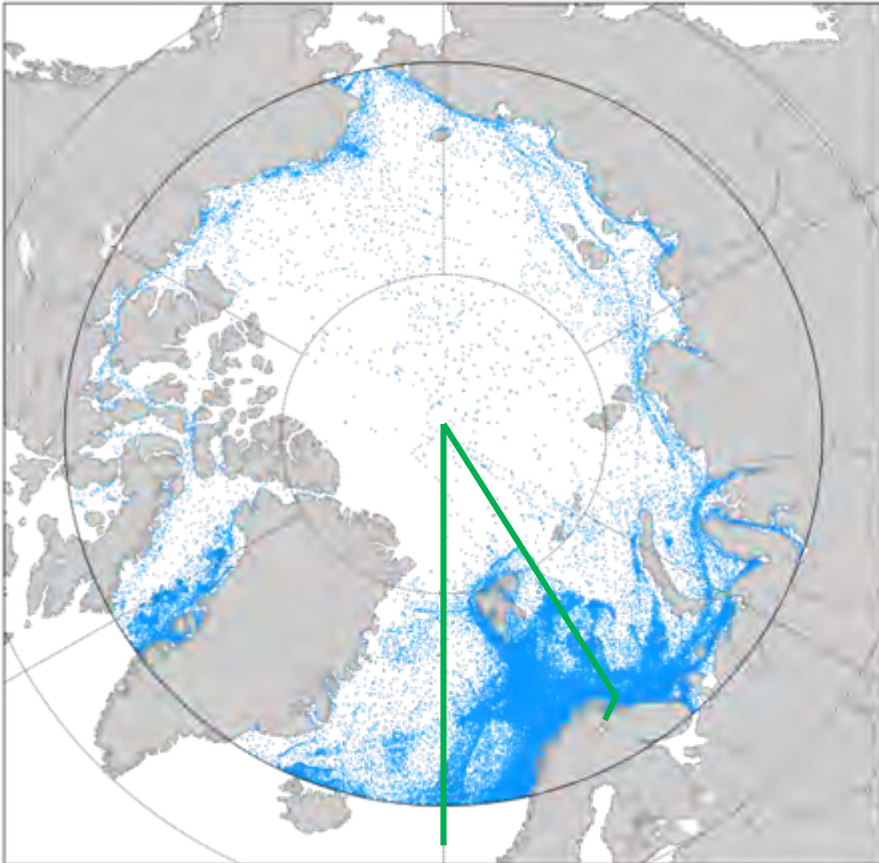


- Agreement on cooperation on aeronautical and maritime search and rescue in the arctic.

## Arctic Council Member states :

- Canada,
- Denmark (including Greenland and Faroe islands),
- Finland,
- Iceland,
- Norway,
- Sweden,
- Russian Federation,
- USA

# Arctic maritime activity



AIS-data 2010-2012 1 dot = 1 ship/day

- 90% of Norway's maritime zone is located in the Arctic area.
- 80% of all Arctic maritime activity takes place inside Norway's sector  
~ 80% of the risk
- 4,3 million people live inside the Arctic area.
  - of which 500.000 in Norway
- 2013 AIS data:
  - totally 1025 vessels representing 60 different flags

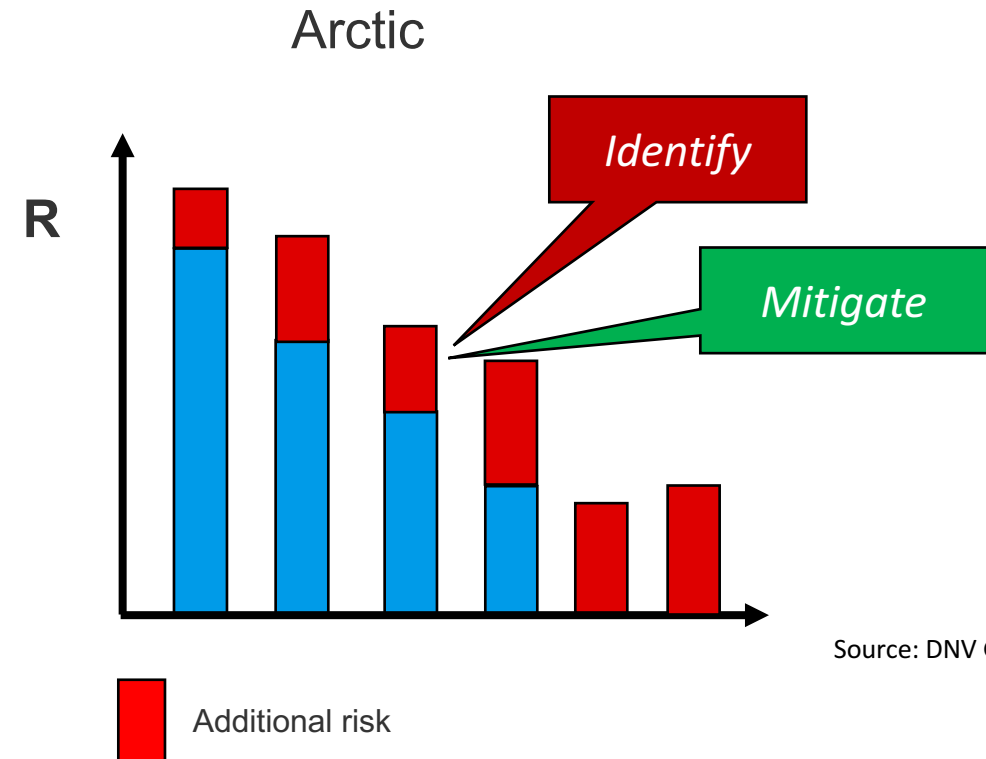
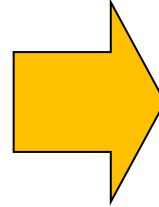
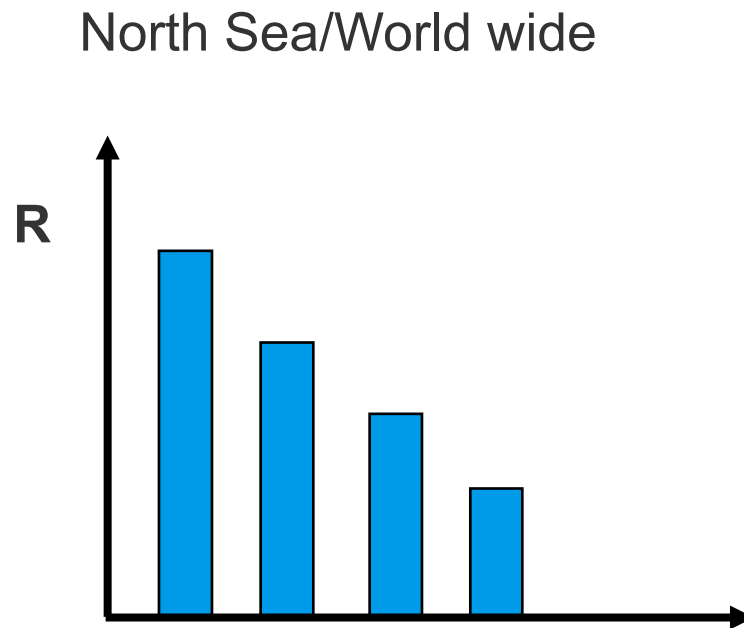


*An accident will occur*

*The question is; are we prepared?*

# Added risk of arctic operations

Risk = Probability x Consequence



Source: DNV GL



... and the activity level is increasing

  
SAR  
SEARCH AND RESCUE  
IN THE HIGH NORTH  
NOR





***Emergence preparedness, Search and Rescue are prerequisites for future development, value creation and management of the resources in polar areas.***

***The future increased activity includes:***

- ***Oil and gas***
- ***Regular Cargo Shipping***
- ***Tourism***
- ***Fisheries***
- ***Aquaculture***
- ***Sea bed minerals***
- ***etc.***



# The vision

*“Norway shall be world leading in planning, coordinating and executing search and rescue operations at sea in the High North.”*



## Main goals

- Identify information, generate knowledge and new technology contributing to more efficient SAR operations in polar waters
- Create an arena for information sharing and co-operation among all relevant parties
- Contribute to the general awareness about maritime operations in polar waters in general and SAR in particular
- Update the authorities, to ensure a common understanding of the current preparedness level and influence on future implementation of new measures





## Participants in the project

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- Ship owners and operators
  - Energy companies
  - Insurance
  - Research institutes
  - Classification Society
  - Consultants
  - Authorities
- Start: Q4 2013
  - Duration: 3 years
  - Budget: NOK 20 mill.
  - Financing: 50 % public  
50 % private

# Partners

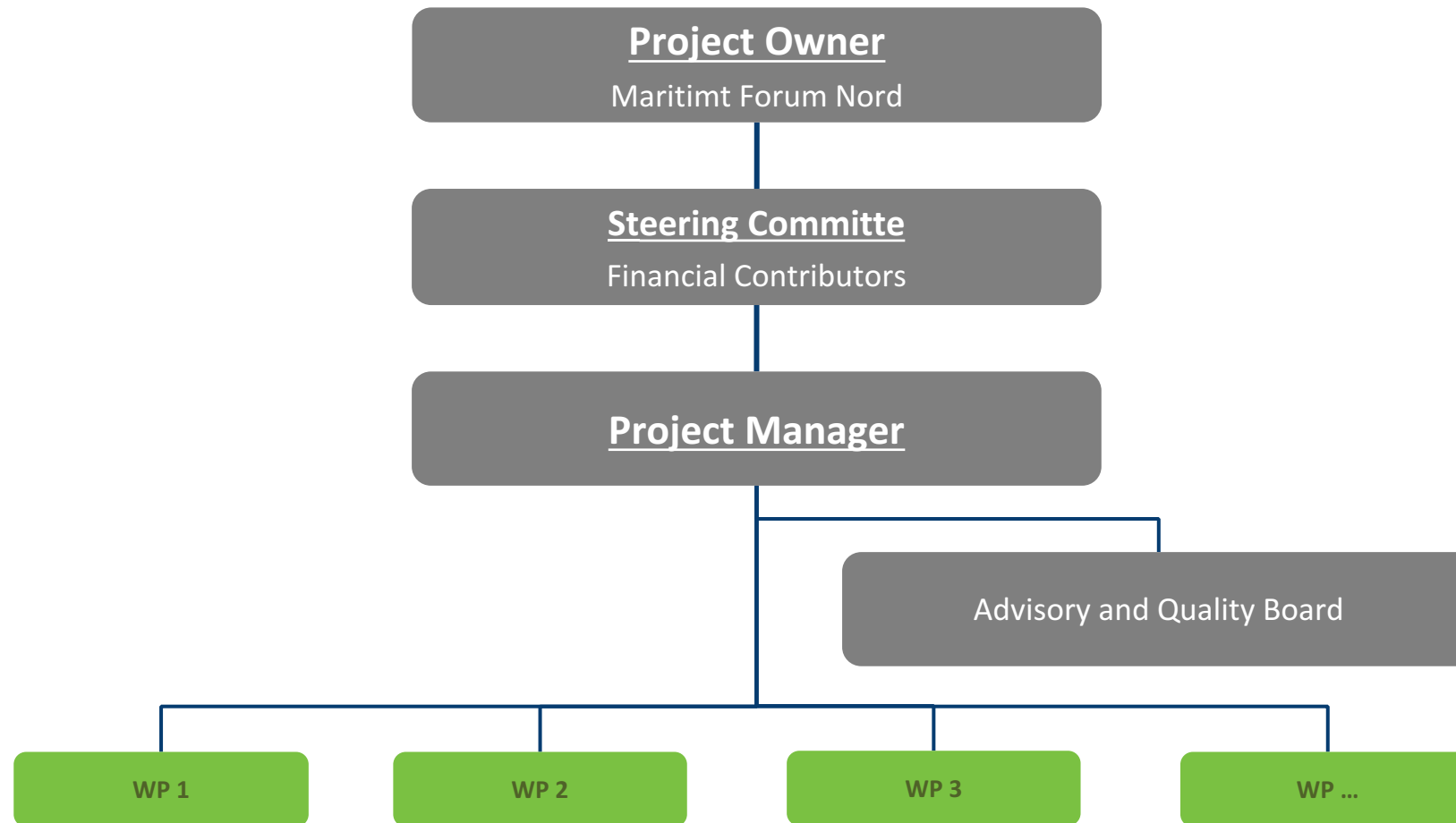


# Professional and Specialist Contributors

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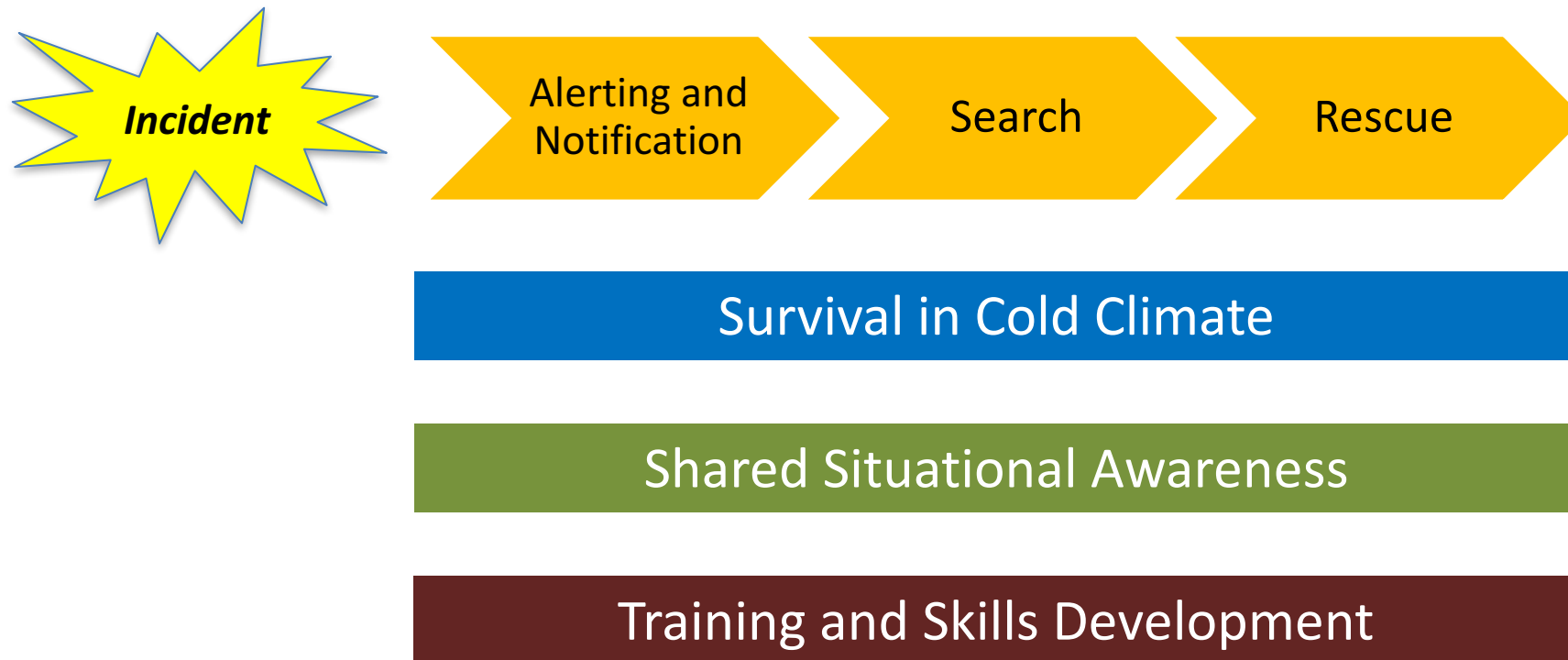
- Admiral Makarov State University of Maritime and Inland Shipping
- Christian Michelsen Research, CMR
- GMC Maritime AS
- Handelshøgskolen UiN
- Hansen Protection
- Harding Safety
- Kystvakten
- Lufttransport
- Sintef Ocean
- Memorial University of Newfoundland
- Nord Universitet
- Nordland fylkeskommune
- Fiskeri- og Havbruksnæringens Forskningsfond (FHF)
- Norsafe
- NORUT
- Polar Safety Systems
- SINTEF
- Tromsø Skipperforening
- Universitetet i Stavanger
- Universitetet i Tromsø
- Universitetssykehuset Nord-Norge
- Viking Life-Saving Equipment
- Viking Supply
- 133 Luftving
- 330-skvadronen

# Project Organization





# Course of Events and Main Challenges



# Alerting and Notification

## Goal:

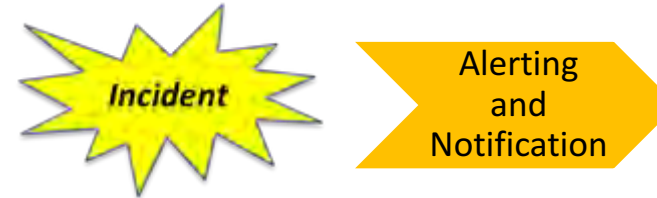
- Send and receive correct and sufficient information required for a successful SAR operation

## Main Challenges:

- Communication limitation far north
- Practical design of equipment
- Culture, language and general knowledge about alerting

## Main findings:

- Develop a common standard for alerting
- Improve satellite coverage
- Better sharing of available information



# Search

## Goal:

- To find the casualties asap

## Main Challenges:

- Long distances and difficult polar conditions
- Long time to implement new technology
- Long way from end user to decision makers

## Main Findings:

- Simplify acquisition process- more end user impact
- Implement state of art equipment
- Increase helicopter range by establishing more fuel depots



# Rescue



## Goal:

- Ensure that most of the casualties are rescued

## Main Challenges:

- Climate
- Equipment are not adapted to the actual operation
- Effective utilization of available resources

## Main Findings:

- Need to develop test and performance standards for polar rescue equipment
  - ✓ lifeboat, rafts, clothing, personal equip., drop-kit
- Develop more effective equipment for evacuation and rescue of personnel from vessels, sea, lifeboats etc.
- Develop training courses and accomplish practical training to ensure effective utilization of all available resources





# Survival in cold climate

## Goal:

- Ensure that the casualties survive until rescue arrives

## Main Challenges:

- Time
- Low temperatures (hypothermia)
- Lack of equipment

## Main findings:

- Need to adapt existing equipment and procedures to polar environment
- General training must include evacuation and survival in cold climate
- Holistic approach to the total rescue chain

## Survival in Cold Climate



# Shared Situational Awareness

## Goal:

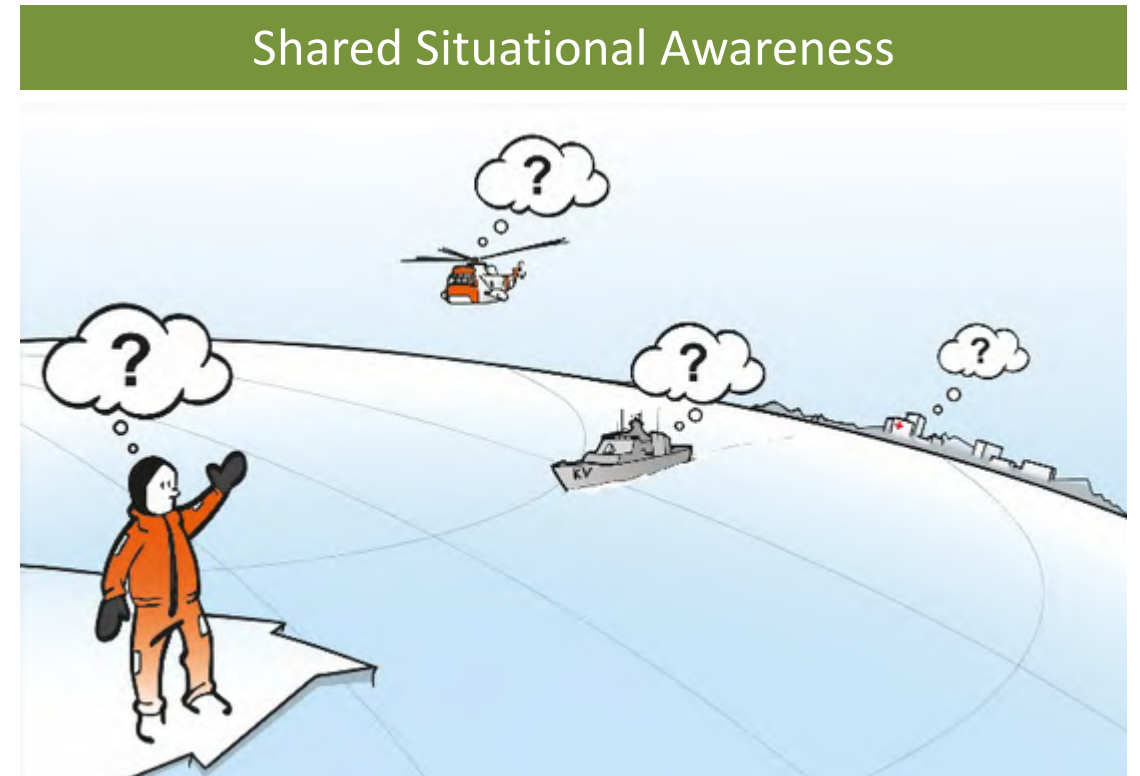
- Everyone involved in an incident has the same understanding of the task at hand and can thereby administer their own resources in the best possible way

## Main Challenges:

- Difficult to get access to the right information
- Different interface, - no common standard platform for sharing of information
- Today's technological potential for sharing text, images and live streaming is not fully exploited

## Main Findings:

- Need for a common standard interface between the the C31 systems. (command, control, communications and information)
- Access to Broadband will expand the possibilities to sharing of data
- Drills are important for establishing and developing a shared situational awareness



# Training and Competence

## Goal:

- More efficient SAR operations

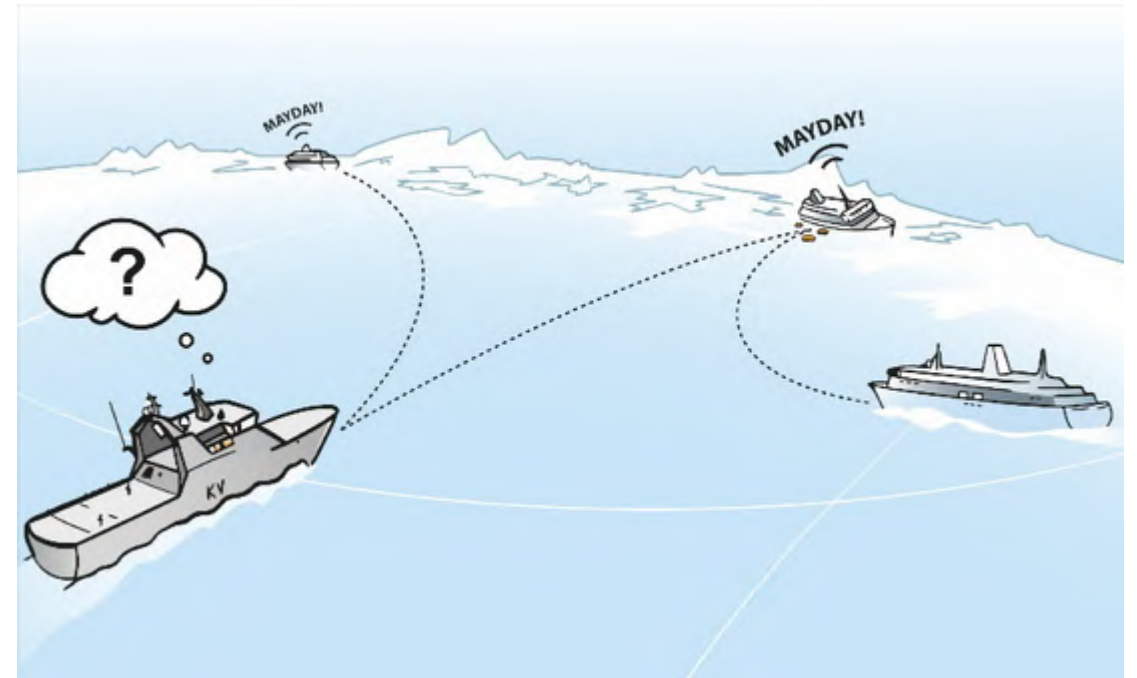
## Main Challenges:

- Different actors
- Different background and competence
- Different experience

## Main Findings:

- Need for a common basic training
- All phases to be included:
  - ✓ Preparedness before an incident
  - ✓ Ensure a common understanding about a typical SAR operation
  - ✓ Follow up and implementation of improvements after an incident

## Training and Competence



# Main Findings of the SARiNOR Project



**Main Finding 1:**  
Survival at accident site,  
(MF1)



**Main Finding 2:**  
Emergency Preparedness  
(MF2)



Probability to survive =  
ability to survive at accident site + emergency preparedness

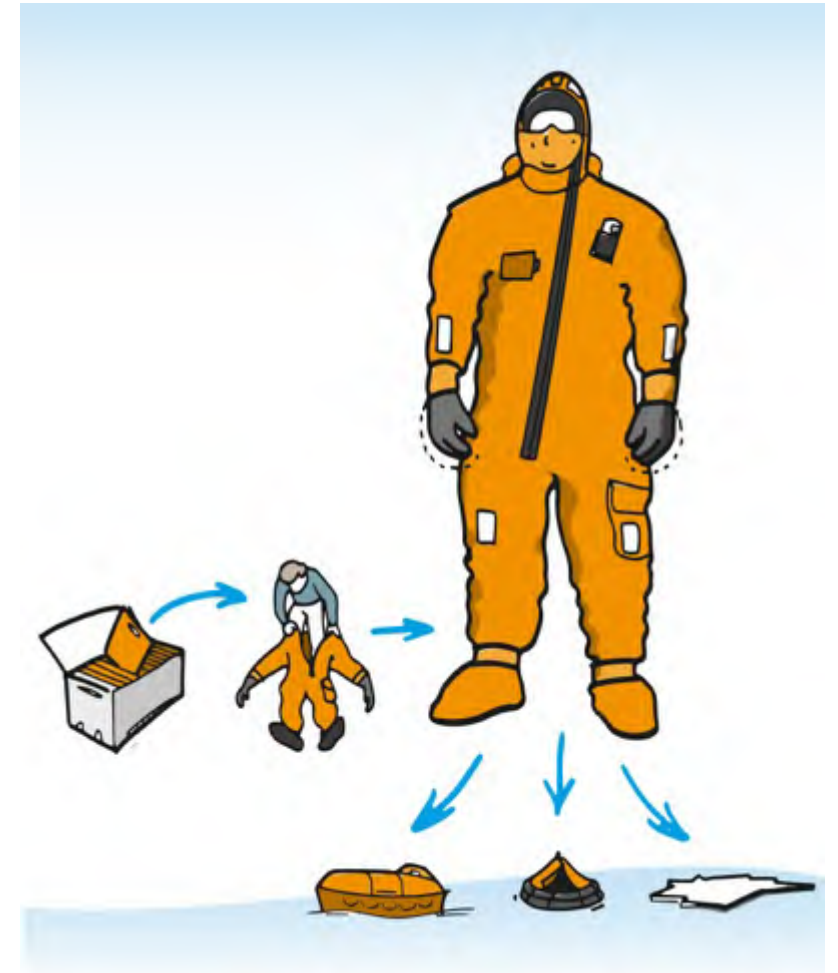


# Main Finding 1: Survival at accident site

## Factors increasing the probability to survive at accident site

### Avoid hypothermia

- Further development and implementation of equipment contributing to reduced probability for hypothermia
- The physical and physiological state as well as basic competence and training
- Availability of pre-hospital treatment
- The required equipment will depend on the actual situation
- Need to improve the requirements to Life Saving equipment to comply with IMO Polar Code's 5-day requirement

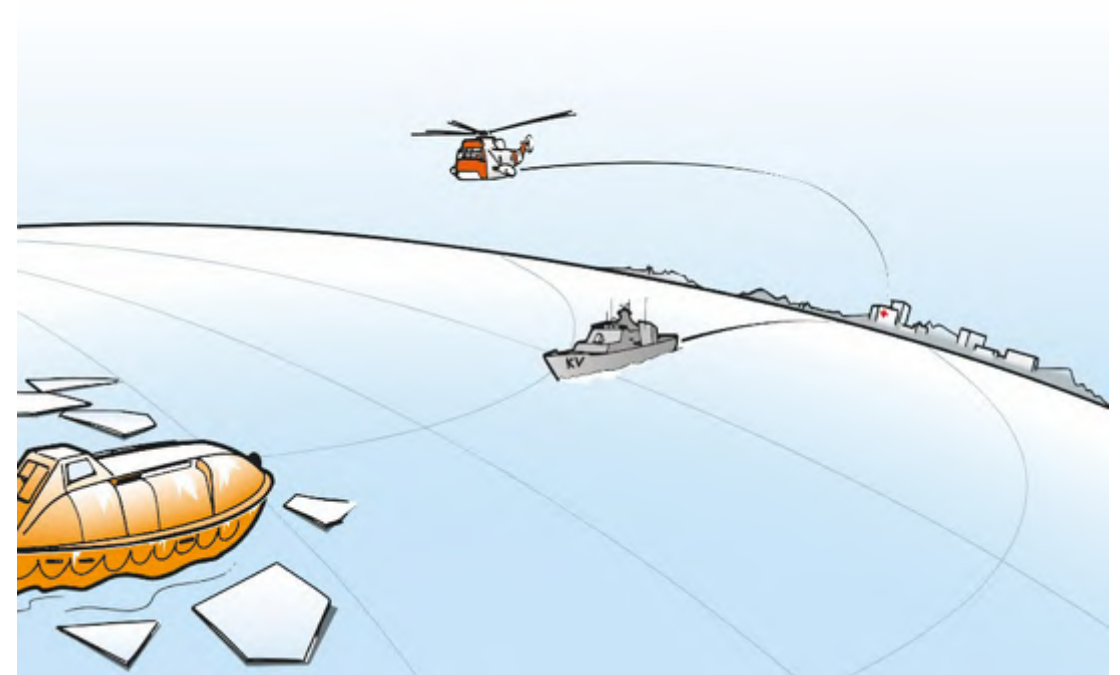


## Main Finding 2: Rescue and Emergency preparedness

### Response time is Crucial

Measures identified to reduce response time:

- Swift mobilisation of all actors
- Adapt equipment to polar challenges
- Establish equipment depots
- Presence in polar waters
- Immediate Access to the different resources



## The next steps

***More activity in polar waters will increase the probability for an accident!***

- The increased risk is not addressed in today's procedures and regulations
- Norway has a special responsibility for an acceptable rescue and emergency preparedness
- SARiNOR has revealed several gaps in today's rescue and emergency preparedness



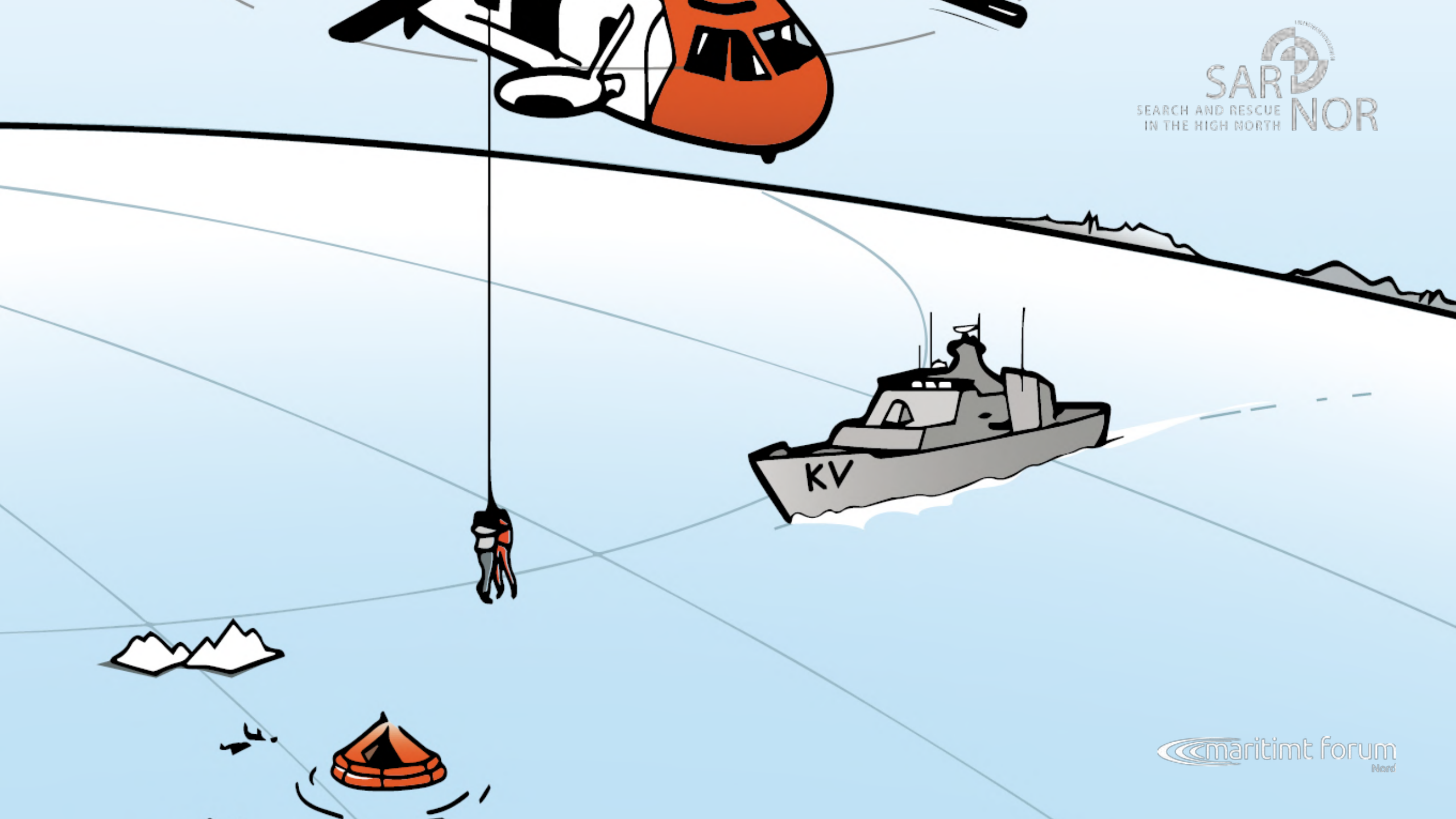


## The next steps

- Scaling and further development of rescue and emergency preparedness to be risk based
- Acquisition of equipment and infrastructure to be based on a holistic socio-economic analysis
- SAR equipment needs to be adapted to polar water conditions
- More training and common drills
- Based on the expert recommendations from SARiNOR, Maritimt Forum Nord will contribute in the further process to prioritize, develop and implement the main findings











# SARiNOR phase 2: Protection of the Environment and Salvage of Property

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*SARiNOR phase 1 and 2 will cover all phases following and accident in polar waters*

Start: Q2 2016

Budget:

NOK 18 mill.

Finish : Q1 2018

Financing:

50 % Ministry of Foreign Aff.

50 % Private and other public



# SARiNOR 2: Salvage of Environment and Property



Alerting and  
Notification

Salvage of  
Property

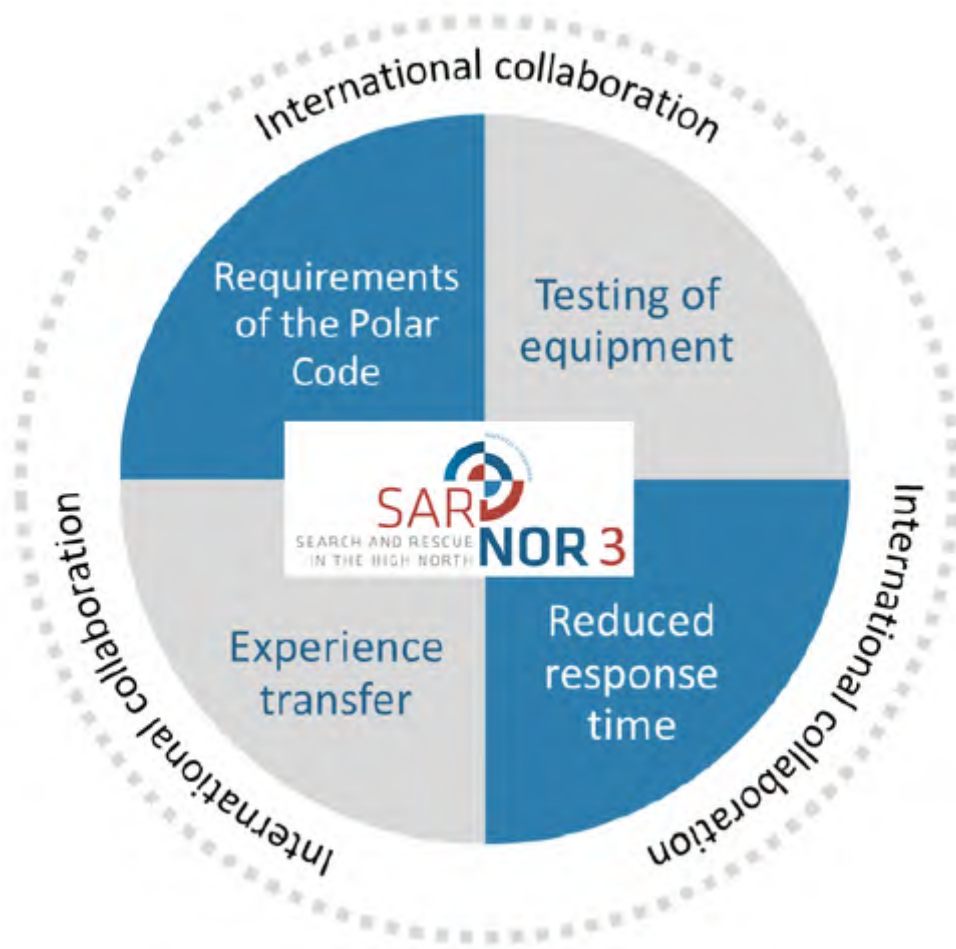
Salvage of  
Environment

Roles and Responsibilities

Common Situational Awareness

Operation in Cold Climate

# SARiNOR 3: Improved safety for operations in Polar Waters



- Funding applied for 2017
- Budget: 20 MNOK (50/50 private/public)

## Work packages:

- **WP-1** The identification of gaps and input to standards for ensuring survival at an accident scene for at least 5 days, in accordance with the minimum requirements of the Polar Code.
- **WP-2** Testing and verification of critical equipment
- **WP-3** Further development of measures to reduce the response time
- **WP-4** International co-operation and experience sharing

# *A TOUGH CLIMATE FOR SAR*

*Preparedness by awareness*

Thank you for the attention.